UNITEDHEALTH GROUP

Temporary Work from Home Arrangements People Leader Tips

This guide is for people leaders to leverage as employees work from home temporarily due to extenuating circumstances. This does not replace the enterprise-wide telecommuting policy for permanent arrangements.

How do I establish ground rules for collaborating virtually?

- Establish **team agreements** that include communication preferences and expectations (e.g. email, Jabber, daily huddles, 1:1s, etc.)
- Discuss **tools** available and benefits / limitations of each (e.g. phone, Jabber, WebEx, email)
- Discuss how to approach complex discussions and potential misinterpretations (e.g. pick up the phone and talk live)
- Respond to emails and instant messages in a timely manner
- Share how your team can get a hold of you if urgent
- Create a **virtual** '**open door**' approach to sharing thoughts, ideas, and concerns with you

What 'virtual' shadow am I casting?

How often should I check in?

- **Touch base** often to say 'hello', discuss work environment, talk through challenges, and see how employees are adjusting
- Schedule formal 1:1s more frequently
- Allow a minute or two for **personal connections** or a warm up
- **Pause** throughout meeting and allow time for people to think, unmute, and comment or ask questions
- Post **meeting notes** and other business relevant information in a central location
- Fully leverage **electronic tools** (e.g. WebEx, Jabber screen sharing)
- Be sure to allow time for and engage everyone in the discussion or meeting

What are some best practices with leading virtual meetings?

How might I build community virtually?

- Recognize achievements through Bravo! and other means
- Leverage technology and allow for **connection time** (e.g. daily huddles)



Additional Resources

Visit the COVID-19 Working for Home Employee Resources Page